DEPARTMENT OF SOCIAL SERVICES 744 P Street, Sacramento, CA 95814, M.S. 17-20 (916) 322-3216



April 11, 1985

ALL-COUNTY LETTER NO. 85-43

TO: ALL COUNTY WELFARE DIRECTORS

SUBJECT: STATEWIDE AUTOMATED WELFARE SYSTEM (SAWS) FOOD STAMP ON-LINE ISSUANCE SYSTEM COST BENEFIT ANALYSIS/IMPLEMENTATION PLAN

#### REFERENCE:

The purpose of this letter is to transmit the Food Stamp On-Line Issuance System (FSOLIS) Cost Benefit Analysis/Implementation Plan (CBA/IP) and to provide details about the CBA/IP workshops to be held at the end of April 1985.

In Senate Bill 1379, effective July 1, 1984, the State Legislature directed the State Department of Social Services (SDSS) to develop and implement the Statewide Automated Welfare System (SAWS) (see July 13, 1984 All County Letter). One of the SAWS functions is a FSOLIS. A FSOLIS must meet the set of criteria and requirements for an automated food stamp issuance, reconciliation, and reporting system for authorized food stamp benefits. Through this system, benefit amounts can be immediately updated or cancelled, redemptions instantaneously recorded, reconciliations automatically performed, and management reports generated.

Currently, the Food Stamp Automated Issuance and Reporting (FAIR) system is the only SDSS approved FSOLIS in operation in California. FAIR is an automated on-line system which, with the use of terminals, communications equipment, data files, and a centrally located mainframe computer, provides issuance site and county welfare department personnel with the information necessary to issue benefits. To receive benefits, a recipient presents a permanent magnetically encoded identification card at an issuance site. Benefits are verified, the issuance data file is updated, a transaction receipt is generated, and the recipient is issued benefits. The system provides immediate participation and reconciliation data, minimizing the probability of duplicate issuances within the county.

In accordance with the proposed Division 63 regulations on FSOLIS, all counties with food stamp caseloads of 2,000 or more households must complete and submit CBA/IPs to SDSS by July 1, 1985 and must implement a FSOLIS where cost effective by July 1, 1986. Counties with fewer than 2,000 food stamp households may submit a CBA/IP on an optional basis and may implement a FSOLIS if cost effective. A copy of the CBA/IP and information regarding its completion are attached (Attachments 1 and 2).

To assist the counties in the preparation of the CBA/IP, SDSS will hold three workshops during April 1985. All counties are encouraged to attend the workshops. Attachment 3 contains the particulars concerning the workshops.

Prior to completing the CBA/IP, each county must submit a Statement of Intent (Attachment 4). The Statement of Intent is used to secure enhanced funding to cover costs for preparing the CBA/IPs. Those counties attending the workshops will be given the opportunity to complete their Statements of Intent at that time. Mandated counties that are unable to attend the workshops need to submit their Statements of Intent by April 30, 1985.

Questions regarding this letter, the FSOLIS CBA/IP, the Statement of Intent or the workshops should be directed to Kirby Fukushima at (916) 924-2997.

Sincerely,

Vanne Schinning Was

Deputy Director

Management Systems and Evaluation Division

Attachments

cc: SAWS State Steering Committee SAWS CWDA Steering Committee

CWDA

# ATTACHMENT 1

# STATEWIDE AUTOMATED WELFARE SYSTEM FOOD STAMP ON LINE ISSUANCE SYSTEM COST BENEFIT ANALYSIS AND IMPLEMENTATION PLAN

April 1985

COUNTY		PREPARED BY
DATE	PHONE NUMBER	TITLE

# Return Completed Forms to:

State Department of Social Services County Standards Section 744 P Street, M.S. 19-58 Sacramento, CA 95814

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# INSTRUCTIONS FOR COMPLETING THE COST BENEFIT ANALYSIS/IMPLEMENTATION PLAN

Following are instructions and comments regarding each line item on the Cost Benefit Analysis/Implementation Plan (CBA/IP). Each line item of the CBA/IP document must be completed. For those items not applicable to your agency, enter "N/A".

If you have questions concerning the completion of this document, please contact Miren Foruria of the State Department of Social Services, County Standards Section, at (916) 924-2909.

# I. ONE-TIME DEVELOPMENT/IMPLEMENTATION COSTS

Include one-time costs for development and implementation of interfaces, conversion and training.

### A. STAFF RESOURCES

# 1. Vendor/Outside Consultant Fees

Include such fees as Alpha Beta Associates for Welfare Case Data System counties or temporary clerical fees for support services such as training, data entry, and conversion.

# 2. Central Data Processing Charges

Include any charges that a county data center would bill to the county welfare department (CWD) for Food Stamp On-Line Issuance System (FSOLIS) development. This section does not include any costs incurred by a CWD's data processing staff.

### 3. CWD Staff

List the CWD staff you plan to involve in FSOLIS development and implementation tasks. Although you are required to report this information, these cannot be claimed by your agency as developmental costs.

#### B. SITE PREPARATION

Include environmental changes such as carpentry, wiring, cables, etc., needed for installation of terminals or equipment.

### C. MAIL

Include CWD mail costs only, such as postage and mailing machines.

#### D. SUPPLIES

Include general supplies such as transaction receipts, handbooks, training materials, user manuals, stuffers, etc. Only those costs necessary for testing or training prior to full implementation should be included.

### E. HARDWARE OPERATING COSTS

Include only those charges specific to testing and implementation, such as source listing printing and CPU costs.

### F. TRAINING COSTS

Include only those costs incurred in training selected CWD staff who will, in turn, train other staff. Costs include salaries, benefits, travel, etc. Reimbursement for training CWD staff is subject to existing staff development criteria.

### G. EQUIPMENT

If your agency plans to purchase equipment, report the total cost of the purchase. If your agency plans to lease equipment, include only those costs associated with the initial testing and conversion phase. However, equipment expenditures must be claimed in accordance with All County Letter 82-100.

### H. OTHER

Describe in detail any other implementation costs not mentioned above.

### II. ANNUAL ONGOING MAINTENANCE AND OPERATIONS COSTS

Costs must reflect amounts related to food stamp issuance activities only.

### A. CWD STAFF RESOURCES

Detail the annual administrative staff costs for food stamp issuance activities, including report preparation, replacement processing, reconciliation, etc. Remember that these costs must be claimed in accordance with All County Letters 82-10 and 82-100.

### B. SUPPLIES

Include supplies needed for food stamp issuance activities only, such as envelopes, ATPs, direct mail notices, stuffers and information notices. Issuance access device mailing costs may be included only if they are part of the contract.

### C. DATA PROCESSING

o Lease charges, purchase installments and maintenance contracts should be included only if the CWD is a party to the contract.

- o Whatever charges county data processing invoices include should be listed under the "direct bill" item, prorated for the amount applicable to food stamp issuance activities only (as opposed to certification activities). Charges related to any access of the issuance file, including on-line inquiry, should be included.
- o Overhead includes allocated charges not directly billed. Overhead should be prorated to the issuance activity.
- o Vendor transaction fees include inquiry transaction fees.

### D. MAIL

Include CWD mail costs for ATPs (only if mailed separately from AFDC warrants), direct mail issuance, or issuance access devices.

### E. ISSUANCE TRANSACTION COSTS

Identify types of charges by specifying method, such as direct mail or ATP.

#### F. OTHER

Describe any ongoing costs not specified above.

# G. PROGRAM LOSS/MAIL LOSS

# 1. Program Loss

From your 12 most recent FNS 46 reports (as amended or reconciled), show the sum of line items 15 and 20.

# 2. Mail Loss

From Section 8 of your four most recent FNS 259 reports (as amended or reconciled), calculate quarterly mail loss as follows: (b+f+j)-(c+g+k). Total the four quarters to obtain yearly mail loss.

### III. COST BENEFIT ANALYSIS

Complete as indicated.

### IV. OTHER INFORMATION

Answer each question or provide the information requested.

# V. PRELIMINARY FSOLIS WORK PLAN

Complete the chart, indicating the month(s) in which particular tasks will begin and will be completed. In lieu of this chart, counties may prepare and forward their own charts to the SDSS.

# PART I ONE-TIME DEVELOPMENT/IMPLEMENTATION COSTS

# A. STAFF RESOURCES

VENI	Vendor	ONSULTANT FEE Service	Hours	\$/Hour		
b. c. d.		A/OUTSIDE CONS	X	***************************************		\$
CEN (Non a.	n-County Well	OCESSING CHARC fare Departmer i Design Perso Cost/Hour	nt (CWD)) onnel	. Overhead	Total	
	1)	alysis and Des				_ _ _ _ \$
b.	Class	Cost/Hour	Total Hrs.	. Overhead	Total	
с.	4) Total Proposition	ogramming Per	sonnel			\$
	Class	erical and te Cost/Hour	Total Hrs	. Overhead		<del></del>
	3)	cumentation P	ersonnel			
d.	Class 1) 2)	Data Processi Cost/Hour	Total Hrs	. Overhead	Total	
e.	Other Perso Class	ta Processing nnel Cost/Hour				\$
	2) 3) 4) Total Ot	her Personnel				<del></del> \$
£	TOTAL CENTE	AT. DATA PROCE	SSTNC CHARC	ES (Non-CW	D)	\$

	3. COUNTY WELFARE DEPARTMENT ST (Note: Although necessary to cannot be claimed by your against Class Cost/Hour	to report on this docume	ent, these costs costs.)
	a. b.		
	C.		
	d. e.		
	f.		
	h.		
	i. j		
	k. 1.		
	m. TOTAL COUNTY WELFARE DEF	PARIMENT STAFF	\$
В.			
	<ol> <li>Issuance Sites</li> <li>CWD District Offices</li> </ol>	\$	
	3. Other Locations (Specify)		
			d)
	4. TOTAL SITE PREPARATION		
C.	MAIL (CWD Only)		\$
D.	SUPPLIES	Φ	
	1. General Supplies (Testing and training only)	\$	
	2. Issuance Access Devices (Initial issuance and testing	na only)	
	3. TOTAL SUPPLIES	ng only)	\$
E.	HARDWARE OPERATING COSTS		\$
_,	(Testing and implementation only	y)	
F.	TRAINING COSTS (CWD and issuance site trainers	only)	\$
G.	*		
	1. Issuance Sites Description Lease (L Purchase	)  # Units Unit Cost (P)	Total
	a. b.	AND THE RESIDENCE OF THE PARTY	- New York Control of the Control of
	c.		***************************************
	d. e.		
	f. SUBTOTAL ISSUANCE SITES g. VOLUME DISCOUNT		<del>( )</del>
	h. SALES TAX i. TOTAL ISSUANCE SITE EQU	TPMFNT	\$

۷.	Œn	Description	Lease (L) Purchase (P)	# Units	Unit Cost	Total	
	b	-			<del></del>		
	d. e. f.		RAL PROCESSING				
	g. h. i.	VOLUME DISCOU SALES TAX TOTAL CENTRAL	NT PROCESSING SI	TE			\$
3.		Description	partment Distr Lease (L) Purchase (P)			Total	
	· C.				***		
	d. e. f.	SUBTOTAL CWD	DISTRICT OFFICE		-		
		VOLUME DISCOU SALES TAX TOTAL CWD DIS	NT TRICT OFFICE E	QUIPMENT			\$
4.	(Su		card production:			_	
		Description	-		Unit Cost		
	c.			-			
	e. f.	SUBTOTAL OTHE	R EQUIPMENT				
	g. h. i.	VOLUME DISCOU SALES TAX TOTAL OTHER E					\$
5.	TOT	AL OTHER EQUIP	MENT (Items G1	through	G4)		\$
Ple		NE-TIME DEVELO identify:	PMENT/IMPLEMEN	TATION CC	STS	Ф	
1. 2. 3.						\$	
4.	TUL	AL OTHER ONE-T	IME DEVELOPMEN	I/IMPLEME	INTATION CO	212	\$

Н.

# PART I SUMMARY ONE-TIME DEVELOPMENT/IMPLEMENTATION COSTS

Α.	STAFF RESOURCES	
	1. Vendor/Outside Consultant Fees \$	<del></del>
	2. Central Data Processing Charges (Non-CWD)	<del></del>
	3. County Welfare Department Staff	
В.	SITE PREPARATION	
C.	MAIL	
D.	SUPPLIES	-
E.	HARDWARE OPERATING COSTS	
F.	TRAINING COSTS	
G.	EQUIPMENT	····
н.	OTHER	
I.	SUBTOTAL ONE-TIME DEVELOPMENT/IMPLEMENTATION COSTS	\$
J.	LESS CWD STAFF (Item A3)	(
ĸ.	TOTAL ONE-TIME DEVELOPMENT/IMPLEMENTATION COSTS	

# PART II ANNUAL ONGOING MAINTENANCE AND OPERATIONS COSTS

Α.	STAI	FF RESOURCES Class	Annual Cost	Current Number Positions	Proposed Number Positions	CURRENT SYSTEM	PROPOSED SYSTEM
	1. 2. 3. 4.		\$			\$	\$
	5. :	IOTAL STAFF RE	SOURCES			\$	\$
В.		PLIES				CURRENT SYSTEM	PROPOSED SYSTEM
	1. 2.	General Suppl (Issuance act Permanent Mag	ivities o			\$	\$
	3.	Numbe Temporary Mag	r \$	Unit	Cost		**************************************
	4.	Numbe TOTAL SUPPLIE	r \$	Unit	Cost	\$	\$
c.	DAT	A PROCESSING				CURRENT SYSTEM	PROPOSED SYSTEM
	1.	<ul><li>b. Communica</li><li>c. Data comm</li><li>d. Magnetic</li></ul>	and perip tions equi unication card equi	ipment s lines		\$	\$
		f. TOTAL LEA	SE CHARGE	S		\$	\$
	2.	Purchase Inst a. Software 1) 2)	allments			\$	\$
		b. Other 1)				\$	\$
		c. TOTAL PUR	CHASE INS	TALLMENTS		\$	\$
	3.	Maintenance ( (If not inclua. Software b. Hardware		ase charges	)	\$	\$
			NTENANCE	CONTRACTS		\$	\$
	4.	Direct Bill (Issuance Act	civity)			\$	\$
	5.	Overhead (If not incl	ıded in di	rect bill)		\$	\$\$
	6.	Transaction H		,		\$	\$

	_		CURRENT SYSTEM	PROPOSED SYSTEM
	7.	Other Data Processing Costs	\$	\$
		c. TOTAL OTHER DATA PROCESSING	\$	\$
	8.	TOTAL DATA PROCESSING COSTS (Items C1 through C7)	\$	\$
D.	MAI	L	CURRENT SYSTEM \$	PROPOSED SYSTEM
E.	ISS	UANCE TRANSACTION COSTS	CURRENT	PROPOSED
		Vendor Method #/Year Unit Cost	SYSTEM	SYSTEM
	1. 2. 3. 4. 5.			
	6. 7.	TOTAL ISSUANCE TRANSACTION COSTS	\$	\$
F.	OTH 1. 2.	ER ANNUAL ONGOING MAINTENANCE AND OPERATIONS	COSTS CURRENT SYSTEM \$	PROPOSED SYSTEM \$
	3. 4.	TOTAL OTHER COSTS	\$	\$
G.	·	UAL ONGOING PROGRAM LOSS/MAIL LOSS	CURRENT SYSTEM	PROPOSED SYSTEM
	1.	PROGRAM LOSS (Sum of Lines 15 and 20 from the twelve most recent FNS 46 reports, as amended or reconciled)	\$	\$
		Enter report months used to compute annual program loss for current system  Begin End Month/Year		
	2.	MAIL LOSS (Section 8 from the four most recent FNS 259 reports, as amended or reconciled: (b+f+j) - (c+g+k))	\$	\$
		Enter report period used to compute annual mail loss for current system  Begin End  Month/Year Month/Year		
	3.	TOTAL ANNUAL ONGOING PROGRAM LOSS/MAIL LOSS	\$	<b>\$</b>

# PART II - SUMMARY ANNUAL ONGOING MAINTENANCE AND OPERATIONS COSTS

		CURRENT	PROPOSED
		SYSTEM	SYSTEM
Α.	STAFF RESOURCES	\$	\$
В.	SUPPLIES		
C.	DATA PROCESSING		
D.	MAIL	4	
E.	ISSUANCE TRANSACTION COSTS		
F.	OTHER ANNUAL ONGOING COSTS		
G.	ANNUAL ONGOING PROGRAM LOSS/MAIL LOSS		
Н.	TOTAL ANNUAL ONGOING MAINTENANCE		· · · · · ·
	AND OPERATIONS COSTS	\$	\$

# PART III

# FSOLIS COST BENEFIT ANALYSIS

Α.	Total One-Time Development/Implementation Cost	S
	(Exclude County Welfare Department Staff)	(Page 7 Item K) \$
В.	County Welfare Department Staff	(Page 7 Item A-3) \$
C.	Total Annual Ongoing Maintenance	
	& Operations Costs - CURRENT SYSTEM	(Page 10 Item H) \$
D.	Total Annual Ongoing Maintenance	
	& Operations Costs - PROPOSED SYSTEM	(Page 10 Item H) \$
TO	Devilent Deviled Line A V 40	Manatha
L.	Payback Period = Line A X 12 =	Months

### PART IV OTHER INFORMATION

Α.	Please prepare	and attach a proposed hardware configuration.	Indicate,	by
	site location,	where each piece of equipment will be located.		

B. Division 28 Competitive Bid Procedures

In addition to preparing this CBA/IP, please provide an explanation outlining the competitive procurement procedures that will be used to lease, rent, or purchase equipment or services from private vendors or consultants. Please remember that according to Division 28 regulations written approval must be obtained from SDSS prior to:

- 1. Issuing to prospective bidders: Requests for Proposal (RFP) and Invitations for Bid (IFB),
- 2. Accepting of any bid,
- 3. Sole source procurement, or
- 4. Signing any contract for complex procurements (in counties with a history of performance problems as specified in section (d)(3)(A)).

Identify each phase of this process in the Preliminary FSOLIS Work Plan in Part V.

	the FSOLIS you plan ained in Division 63 Yes No					
D. Will	the FSOLIS you plan Yes No	to imple	ment meet	the SAWS Sy	stem Standa	ards?
	se report your agency ances for an annual p				er of food	stamp
	•	J				
	METHOD OF ISSUANCE		ENT	PROPO FSOL		-
	METHOD OF	CURR SYSI	ENT	PROPO FSOL		-
	METHOD OF	CURR SYSI	ENT EM	PROPO FSOL	IS	-
	METHOD OF ISSUANCE	CURR SYSI	ENT EM PERCENT	PROPO FSOL	PERCENT	- -

F.	Food stamp issuance will issuance days please pro	l be staggered over ovide justification.	days. If less than 10
G.	Does your agency plan to on each issuance day?	o serve approximately the Yes No	same number of households
	If not, please explain:		
н.	Specify the expected man	ximum number of transacti	ons per hour for each
	ISSUANCE SITE LOCATION		NUMBER OF TERMINALS
		elementario della contra della	Address of the Control of the Contro
			· magazing and production of the state of th
			and the same
		-	

# PART V PRELIMINARY FSOLIS WORK PLAN

;	MONTH	MONT'H	MONTH	MONTH	MONTH	MONTH	MONTH
Implementation plan							
System design document							
Order equipment							944
Detailed design document							
Programming or procedure							
Installing equip							
Test data generated from revised pgms or procedures							
Testing							
System documentation					 		
Training documentatn							
Conversion/file load							
Training	;						
Acceptance test	[						
Post implementation review							
· ·							

### ATTACHMENT 2

# INFORMATION REGARDING THE COMPLETION OF THE FSOLIS CBA/IP

# General Information

o All Cost Benefit Analysis/Implementation Plans (CBA/IPs) must be submitted by July 1, 1985 to:

State Department of Social Services (SDSS) County Approvals Section 744 P Street, M.S. 19-12 Sacramento, CA 95814

- o The Food Stamp Automated Issuance and Reporting (FAIR) system developed by the Welfare Case Data System counties is the only SDSS approved FSOLIS in operation in California. FAIR is an automated on-line system which, with the use of terminals, communications equipment, data files, and a centrally located mainframe computer, provides issuance site and county welfare department personnel with the information necessary to issue benefits. To receive benefits, a recipient presents a permanent magnetically encoded identification card at an issuance site. Benefits are verified, the issuance data file is updated, a transaction receipt is generated, and the recipient is issued benefits. The system provides immediate participation and reconciliation data, minimizing the probability of duplicate issuances within the county.
- o The development of FAIR was approved for enhanced funding by the Food and Nutrition Service (FNS). FNS does not intend to fund the development of another FSOLIS alternative in California unless it can be demonstrated that it is more cost effective than FAIR. As such, your CBA/IP should be completed using the FAIR system as a basis. Copies of FAIR documentation may be obtained at the workshops or by submitting a written request to:

State Department of Social Services County Standards Section 744 P Street, M.S. 19-58 Sacramento, CA 95814

- o If your agency determines that a FSOLIS other than FAIR better meets its needs, please complete and submit a separate CBA/IP with supporting narrative justifying that alternative.
- o Data listed in the CBA/IP should reflect total costs and savings (State, federal and county) and should not be limited to county share.
- o The methodology used in determining development, implementation, and ongoing maintenance costs and savings must be consistent with prevailing claiming requirements.

o Counties which intend to contract with a private vendor for the completion of the CBA/IP must comply with the competitive procurement procedures outlined in Division 28 if the cost of preparing the CBA/IP is \$10,000 or greater.

# Funding for Completion of the CBA/IP

- o Once the Statements of Intent are approved by SDSS, the County Approvals Section will assign a project account number to each county and will provide instructions to claim costs for the preparation of the CBA/IP.
- o For claiming and reimbursement purposes, costs attributable to the preparation of the CBA/IP must be reported in accordance with the current administrative claiming requirements. Allowable costs will be reimbursed at the enhanced level of 75% federal funds, 12.5% State and 12.5% county funds, and are subject to the Food Stamp Program allocation.

# Statement of Intent

- o Prior to completing the CBA/IP, each county must submit a Statement of Intent. Attachment 4 is provided for this purpose.
- o The Statements of Intent will be collected during the workshops. Counties unable to attend the workshops should submit the Statements of Intent by April 30, 1985 to:

State Department of Social Services County Approvals Section 744 P Street, M.S. 19-12 Sacramento, CA 95814

# ATTACHMENT 3 WORKSHOP INFORMATION

SDSS has identified those counties which, as of February 1, 1985, had food stamp caseloads of at least 2,000 households. These counties have been assigned to specific workshops. Counties with smaller caseloads are also welcome to attend as indicated.

The objectives of the workshops are:

- o To present and discuss the concept and purpose of FSOLIS.
- o To discuss the development, implementation, and ongoing benefits and problems associated with the Food Stamp Automated Issuance and Reporting (FAIR) system.
- o To present and discuss the State system standards for a FSOLIS.
- o To provide detailed information relative to each line item in the CBA/IP including low, medium and high cost estimates for each item.
- o To answer specific county questions regarding: FSOLIS, the line items on the CBA/IP, and claiming instructions relative to both the preparation of the CBA/IP and the development and implementation of a FSOLIS.
- o To complete the Statements of Intent.
- o To discuss the implementation schedule for FY 1985/86.

Please contact Valerie Vagg of SDSS at (916) 924-2911 by April 19, 1985 to indicate whether your county will be represented at a workshop and how many staff will be attending. The workshop will be beneficial to program, fiscal, and data processing staff.

During the workshops, the counties will be expected to complete Statements of Intent, including information regarding the estimated costs of preparing the CBA/IPs. Attachment 4 has been provided for this purpose. If your county is unable to attend the workshop, Attachment 4 should be completed and submitted as indicated by April 30, 1985. Questions concerning the Statement of Intent should be directed to Kirby Fukushima at (916) 924-2994.

# Sacramento Workshop

Date:

Friday, April 26, 1985

Time:

10 a.m. - 4 p.m.

Location:

State Department of Social Services

2005 Evergreen St., Diamond Room

Sacramento, CA 95814

Counties with Food Stamp caseloads above 2,000:

Butte

Shasta

Humboldt

Solano

Mendocino

Yolo

Placer

Yuba

Sacramento

Counties with Food Stamp caseloads below 2,000:

Alpine Amador

Modoc

Nevada

Calaveras

Plumas

Colusa

Sierra Siskiyou

Del Norte El Dorado

Sutter

Glenn Lake

Tehama Trinity

Lassen

### Orange Workshop

Date:

Monday, April 29, 1985

Time:

10 a.m. - 4 p.m.

Location:

County of Orange Staff Development Office

1440 East First Street, Room 211

Santa Ana, CA

Counties with Food Stamp caseloads above 2,000:

Imperial

San Bernardino

Kern

San Diego Santa Barbara

Kings Orange

Tulare

Riverside

Ventura

Counties with Food Stamp caseloads below 2,000:

Inyo

San Luis Obispo

# Alameda Workshop

Date:

 $\{t^{\sharp},\dots,t^{\sharp}\}$ 

Tuesday, April 30, 1985

Time:

10:00 a.m. - 4:00 p.m.

Location: Alameda County Welfare Department 401 Broadway, Rm. 500 (Green Room)

Oakland, CA 94607

Counties with Food Stamp caseloads above 2,000:

Alameda

San Mateo

Contra Costa

Santa Cruz

Merced

Sonoma

Monterey

Stanislaus

San Joaquin

Counties with Food Stamp caseloads below 2,000:

Madera

Napa

Mariposa Marin

San Benito Tuolumne

Mono

# ATTACHMENT 4 STATEMENT OF INTENT TO COMPLETE A FSOLIS CBA/IP

1.	County:	2. Date	:
3.	Alternative Being Evaluated:	FAIR Other:	(Attach Justification)
4.	Person Completing Statement of Name: Title: Address: Telephone:	Intent:	
5.	Person Completing CBA/IP: Name: Title: Address:		
	Telephone:		
6.	Total Estimated Costs for Comple (Including federal, State and		
7.	Methodology Used to Estimate Co (Attach additional sheets if		